

## Consolidated Financial Results for the First Nine Months of Fiscal Year Ending December 31, 2021 (Nine Months Ended September 30, 2021)

Company name:MonotaRO Co., Ltd.Listing: Tokyo Stock Exchange, First SectionStock code:3064URL: <a href="https://www.monotaro.com">https://www.monotaro.com</a>Representative:Masaya Suzuki, President & CEOURL: <a href="https://www.monotaro.com">https://www.monotaro.com</a>Contact:Tetsuya Koda, Senior Executive Officer, General Manager of Admin. Dept.Tel: +81-6-4869-7190Scheduled date to file Quarterly Securities Report: November 10, 2021Scheduled date to file Quarterly Securities Report: November 10, 2021Scheduled date of dividend payments: -Supplementary materials: YesInvestors meeting: No

### (Figures are rounded down to the nearest million yen)

## 1. Consolidated Financial Results for the Nine Months Ended September 30, 2021

### (January 1, 2021 – September 30, 2021)

(1) Consolidated results of operations (Percentages show the change from the same period of previous fiscal year)

|   | Net sales       |      | Operating income |      | Ordinary income |      | Net income<br>attributable to<br>owners of the parent |      |
|---|-----------------|------|------------------|------|-----------------|------|---|------|
|   | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen                                       | %    |
| Nine months ended Sep. 30, 2021   | 138,450         | 20.6 | 17,541           | 22.1 | 17,668          | 22.6 | 12,291  | 20.6 |
| Nine months ended Sep. 30, 2020   | 114,837         | 18.8 | 14,368           | 27.1 | 14,405          | 27.0 | 10,191  | 31.5 |
| Note: Comprehensive income: Nine months ended Sep. 30, 2021: 12,285 million yen (23.7%) |                 |      |                  |      |                 |      |   |      |

Nine months ended Sep. 30, 2020: 9,928 million ven (32.2%)

|                                 | nonuis ended Sep. 50, 2020 | 5. $5.$ $5.$ $5.$ $5.$ $5.$ $5.$ $5.$ |
|---------------------------------|----------------------------|---------------------------------------|
|                                 | Net income per share       | Diluted net income per share          |
|                                 | Yen                        | Yen                                   |
| Nine months ended Sep. 30, 2021 | 24.74                      | 24.74                                 |
| Nine months ended Sep. 30, 2020 | 20.51                      | 20.51                                 |

The Company implemented a 2-for-1 share split effective on April 1, 2021 and net income per share and diluted net income per share are stated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

#### (2) Consolidated financial position

|                     | Total assets    | Net assets      | Equity ratio |
|---------------------|-----------------|-----------------|--------------|
|                     | Millions of yen | Millions of yen | %            |
| As of Sep. 30, 2021 | 87,572          | 54,972          | 61.6         |
| As of Dec. 31, 2020 | 81,263          | 47,658          | 57.5         |

Reference: Shareholders' equity Sep. 30, 2021: 53,953 million yen Dec. 31, 2020: 46,761 million yen

#### 2. Dividends

|                                      | Dividends per share                 |      |     |      |       |  |  |  |
|--------------------------------------|-------------------------------------|------|-----|------|-------|--|--|--|
|                                      | 1Q-end 2Q-end 3Q-end Year-end Annua |      |     |      |       |  |  |  |
|                                      | Yen                                 | Yen  | Yen | Yen  | Yen   |  |  |  |
| Year ended Dec. 31, 2020             | -                                   | 8.50 | -   | 9.50 | 18.00 |  |  |  |
| Year ending Dec. 31, 2021 (actual)   | -                                   | 5.75 | -   |      |       |  |  |  |
| Year ending Dec. 31, 2021 (forecast) |                                     |      |     | 5.75 | 11.50 |  |  |  |

Note: Amendments to dividend forecast compared with the most recent disclosure: None

The Company implemented a 2-for-1 share split effective on April 1, 2021, and the interim and year-end dividend for the year ended December 31, 2020 would be equivalent to 4.25 yen and 4.75 yen respectively, and the annual dividend would be 9.00 yen, on the assumption that the share split was implemented at the beginning of the previous fiscal year.

### 3. Consolidated Forecasts for the Fiscal Year Ending December 31, 2021 (January 1, 2021 – December 31, 2021)

| (Percentages show the change from the same period of previous fiscal year) |                 |   |                 |      |   |      |                         |      |       |
|--|-----------------|---|-----------------|------|---|------|-------------------------|------|-------|
|  | Net sale        | Net sales Operating income Ordinary incor |                 | come | Net income<br>attributable to<br>owners of the parent |      | Net income per<br>share |      |       |
|  | Millions of yen | %   | Millions of yen | %    | Millions of yen                                       | %    | Millions of yen         | %    | Yen   |
| Full year  | 194,220         | 23.4                                      | 24,678          | 25.9 | 24,738  | 25.8 | 17,273                  | 25.4 | 34.77 |

Note: Revision of consolidated forecast during this quarter: None

The Company implemented a 2-for-1 share split effective on April 1, 2021 and net income per share is stated on the assumption that the share split was implemented at the beginning of the current fiscal year

#### 4. Others

(1) Changes in the number of material subsidiaries resulting in changes in scope of consolidation during the Nine-month period ended September 30, 2021: Yes

Excluded: 1 company (Zoro Shanghai Co., Ltd.)

(2) Application of special accounting methods for the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting principles and estimates, or retrospective restatements:

- 1) Changes in accounting principles caused by the revision of accounting standards: None
- 2) Changes in accounting principles other than mentioned in 1): None
- 3) Changes in estimates: None
- 4) Retrospective restatements: None
- (4) Number of shares outstanding (common shares)
  - 1) Number of shares outstanding at the end of period (including treasury stock)
  - Sep. 30, 2021:
     501,275,000 shares
     Dec. 31, 2020:
     501,262,000 shares

     2) Number of treasury stock at the end of period
     Sep. 30, 2021:
     4,443,812 shares
     Dec. 31, 2020:
     4,443,576 shares

     2) Average gravity at the end of period
     Sep. 31, 2020:
     4,443,576 shares
     4,443,576 shares

3) Average number of shares outstanding during the period

Nine months ended Sep. 30, 2021: 496,825,489 shares Nine months ended Sep. 30, 2020: 496,825,513 shares The Company implemented a 2-for-1 share split effective on April 1, 2021 and the respective numbers of shares above are stated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

This quarterly report of financial results is out of scope from quarterly review procedures conducted by independent auditors.

#### \* Cautionary statement with respect to forward-looking statements

The forecasts above are based on the judgments made in accordance with information currently available. Forecasts therefore include risks and uncertainties. Actual figures may differ from these forecasts due to subsequent changes in the circumstances.

#### 1. Qualitative Information on the Consolidated Financial Statements

#### (1) Qualitative Information Regarding Consolidated Results of Operations

The Japanese economy during the first nine months of the fiscal year ending December 31, 2021 generally continued to be weak with government economic and fiscal policies providing some support, while concerns about the global rebound of the novel coronavirus infectious disease (COVID-19) and the impact on the economy of shortages in the supply of semiconductors and other components made the outlook for the future Japanese economy unpredictable.

In this economic environment, we have continually concentrated on acquiring new customers aggressively mainly through internet advertisements (paid listings) and internet search engine optimization (SEO), which can improve our website's position on the search engines. We also conducted promotion activities including direct mail using e-mail and mail flyers, daily special prices, the publication and distribution of catalogs. In terms of catalogs, we newly published REDBOOK vol. 17 Spring Edition in late February, divided into 13 volumes with 180 thousand items and approximately 2.9 million issues available in total and we also published REDBOOK vol. 17 Autumn Edition in late September, divided into 10 volumes with 266 thousand items and approximately 2.8 million issues available in total. In addition, we broadcasted TV commercials throughout Japan during this quarter to enhance our visibility much further.

Furthermore, the total number of our product lineup reached approximately 18 million items in total and 489 thousand items in stock which are available for the same day shipment to meet the increase in demand corresponding to the expansion of our customer base as of the end of the first nine months of the fiscal year ending December 31, 2021. In addition, in order to strengthen the logistics base, "Ibaraki Chuo Satellite Center" (total floor area of about 49,000 m2), which has both a warehousing function for imported items and a shipping function for high-demand items, started its operation in March.

In addition, in relation to the sales of MRO products to large customers through the integrated purchase systems, both the number of customers and the amount of sales steadily increased.

Consequently, we have successfully obtained 963,405 newly registered accounts for the first nine months of the fiscal year ending December 31, 2021 and the number of registered accounts totaled 6,464,179 as of the end of the first nine months of the fiscal year ending December 31, 2021.

In addition, NAVIMRO, which is our Korean subsidiary, also aggressively engaged in acquiring new customers mainly through paid listings and focused on increasing both its product lineup and the number of products in stock in order to expand its customer base.

All of our efforts mentioned above resulted in net sales of 138,450 million yen (20.6% increase from the same period of the previous fiscal year), operating income of 17,541 million yen (22.1% increase from the same period of the previous fiscal year), ordinary income of 17,668 million yen (22.6% increase from the same period of the previous fiscal year), and net income attributable to owners of the parent of 12,291 million yen, a corresponding 20.6% increase.

#### (2) Qualitative Information Regarding Consolidated Financial Position

Total assets as of September 30, 2021 (the end of the first nine months of the fiscal year ending December 31, 2021) amounted to 87,572 million yen, an increase of 6,309 million yen from the end of the previous fiscal year. This was attributable to increases of 5,658 million yen, 2,725 million yen and 2,102 million yen in buildings, merchandise and notes and accounts receivable-trade, respectively, despite a decrease of 9,943 million yen in cash and deposits.

On the other hand, total liabilities as of September 30, 2021 amounted to 32,600 million yen, a decrease of 1,004 million yen from the end of the previous fiscal year. This was due mainly to decreases of 1,705 million yen, 1,493 million yen and 628 million yen in income tax payable, accrued consumption taxes and lease obligations, respectively, despite an increase of 1,508 million yen in accounts payable-trade.

Total net assets amounted to 54,972 million yen, an increase of 7,314 million yen from the end of the previous fiscal year. This was largely due to net income attributable to owners of the parent of 12,291 million yen offset by dividend payments of 5,216 million yen for the first nine months of the fiscal year ending December 31, 2021.

As a result, the equity ratio as of September 30, 2021 was 61.6%, up 4.1 percentage points from the end of the previous fiscal year.

## (3) Forecast for the Fiscal Year Ending December 31, 2021

The consolidated forecast for the fiscal year ending December 31, 2021, disclosed on February 2, 2021, has not been changed at this time.

# 2. Consolidated Quarterly Financial Statements

# (1) Consolidated quarterly balance sheets

| Accounts   | As of Dec. 31, 2020  | (In millions of yen)<br>As of Sep. 30, 2021 |
|--|----------------------|---|
| Assets   | 115 01 Dec. 31, 2020 | 715 01 0cp. 50, 2021                        |
| Current assets   |                      |   |
| Cash and deposits  | 18,843               | 8,900                                       |
| Notes and accounts receivable-trade                      | 17,766               | 19,868                                      |
| Electronically recorded monetary claims                  | 501                  | 1,395                                       |
| Merchandise  | 11,445               | 14,171                                      |
| Goods in transit   | 326                  | 507   |
| Supplies   | 102                  | 456   |
| Accounts receivable-other                                | 4,901                | 5,267                                       |
| Other  | 459                  | 712   |
| Allowance for doubtful accounts                          | (82)                 | (85)  |
| Total current assets                                     | 54,264               | 51,195                                      |
| Noncurrent assets  |                      | 51,175                                      |
| Property, plant and equipment                            |                      |   |
| Buildings, net   | 4,285                | 9,943                                       |
| Leased assets, net                                       | 4,283                |   |
| -  |                      | 3,403                                       |
| Other, net   | 11,009               | 13,571                                      |
| Total property, plant and equipment<br>Intangible assets | 19,086               | 26,919                                      |
| Goodwill   | 803                  | 770   |
| Other  | 4,025                | 5,396                                       |
| Total intangible assets                                  | 4,829                | 6,167                                       |
| Investments and other assets                             |                      |   |
| Guarantee deposits                                       | 1,478                | 1,734                                       |
| Other  | 1,652                | 1,606                                       |
| Allowance for doubtful accounts                          | (49)                 | (51)  |
| Total investments and other assets                       | 3,081                | 3,289                                       |
| Total noncurrent assets                                  | 26,998               | 36,376                                      |
| Total assets   | 81,263               | 87,572                                      |
| Liabilities  | 01,200               | 01,012                                      |
| Current liabilities                                      |                      |   |
| Accounts payable-trade                                   | 11,643               | 13,152                                      |
| Lease obligations  | 659                  | 35  |
| Accounts payable-other                                   | 3,931                | 4,574                                       |
| Income taxes payable                                     | 4,185                | 2,480                                       |
| Provision for employees' bonuses                         | 104                  | 290   |
| Provision for directors' bonuses                         | 45                   | 290   |
| Provision for accident related loss                      | 9                    | 18  |
| Other  |                      | 476   |
| Total current liabilities                                | <u> </u>             | 21,027                                      |
| Noncurrent liabilities                                   | 22,342               | 21,027                                      |
|  | 0.000                | 0.000                                       |
| Long-term loans payable                                  | 9,000                | 9,000                                       |
| Lease obligations  | 591                  | 587   |
| Net defined benefit liability                            | 345                  | 419   |
| Other  | 1,124                | 1,566                                       |
| Total noncurrent liabilities                             | 11,062               | 11,572                                      |
| Total liabilities  | 33,604               | 32,600                                      |
| Net assets   |                      |   |
| Shareholders' equity                                     |                      |   |
| Capital stock  | 1,993                | 2,000                                       |
| Capital surplus  | 816                  | 899   |
| Retained earnings  | 44,311               | 51,386                                      |
| Treasury stock   | (315)                | (413)                                       |
| Total shareholders' equity                               | 46,805               | 53,873                                      |
| Accumulated other comprehensive income                   |                      |   |
| Foreign currency translation adjustment                  | (35)                 | 84  |
| Remeasurements of defined benefit plans                  | (7)                  | (4)   |
| Total accumulated other comprehensive income             | (43)                 | 80  |
| Subscription rights to shares                            | 72                   | 90  |
| Non-controlling interests                                | 823                  | 928   |
| Total net assets   | 47,658               | 54,972                                      |
|  |                      | 87,572                                      |
| Total liabilities and net assets                         | 81,263               |   |

| Accounts                                     | Nine months period<br>ended Sep. 30, 2020 | (In millions of yen)<br>Nine months period<br>ended Sep. 30, 2021 |  |
|--|---|---|--|
| Net sales                                    | 114,837                                   | 138,450   |  |
| Cost of sales                                | 82,236                                    | 98,938  |  |
| Gross profit                                 | 32,601                                    | 39,511  |  |
| Selling, general and administrative expenses | 18,233                                    | 21,970  |  |
| Operating income                             | 14,368                                    | 17,541  |  |
| Non-operating income                         | 14,508                                    | 17,541  |  |
| Interest income                              | 14  | 43  |  |
| Foreign exchange gains                       | 52  | 43<br>89  |  |
| Gain on sale of materials                    | 52<br>10                                  | 11  |  |
| Other  |   |   |  |
|  | 33  | 56  |  |
| Total non-operating income                   | 110                                       | 200   |  |
| Non-operating expenses                       | 24  | 10  |  |
| Interest expenses                            | 26  | 18  |  |
| Loss on disposal of inventories              | 26  | 33  |  |
| Accident related loss                        | 7   | 12  |  |
| Other  | 12  | 9   |  |
| Total non-operating expenses                 | 72  | 73  |  |
| Ordinary income                              | 14,405                                    | 17,668  |  |
| Extraordinary income                         |   |   |  |
| Gain on sales of fixed assets                | 1   | 0   |  |
| Total extraordinary income                   | 1   | 0   |  |
| Extraordinary loss                           |   |   |  |
| Loss on liquidation of business              | 52  | —   |  |
| Loss on disposal of fixed assets             | 1   | 25  |  |
| Loss on sales of non-current assets          |   | 1   |  |
| Total extraordinary losses                   | 53  | 26  |  |
| Income before income taxes                   | 14,353                                    | 17,641  |  |
| Income taxes-current                         | 4,420                                     | 5,457   |  |
| -deferred                                    | (66)                                      | 42  |  |
| Total income taxes                           | 4,353                                     | 5,499   |  |
| Net income                                   | 9,999                                     | 12,142  |  |
| Net income attributable to:                  |   |   |  |
| owners of the parent                         | 10,191                                    | 12,291  |  |
| non-controlling interests                    | (192)                                     | (149)   |  |
| Other comprehensive income                   |   |   |  |
| Foreign currency translation adjustment      | (69)                                      | 139   |  |
| Remeasurements of defined benefit plans      | (2)                                       | 3   |  |
| Total other comprehensive income             | (71)                                      | 142   |  |
| Comprehensive income                         | 9,928                                     | 12,285  |  |
| Comprehensive income attributable to:        |   |   |  |
| owners of the parent                         | 10,145                                    | 12,375  |  |
| non-controlling interests                    | (216)                                     | (90)  |  |

# (2) Consolidated quarterly statements of (comprehensive) income